

SPECIAL POWER OF ATTORNEY

The undersigned,, having its registered office in the locality, county.....,street., no... .., bl. of flats, section., ap., registered at the Trade Registry under no....., sole registration number, legally represented by, in his/her capacity of, owning shares issued by IAR SA, which confers us votes in the General Meeting of Shareholders, I hereby appoint Mr. / Ms., holder of the I.D. card series number, personal identification number, as my representative in the IAR SA Ordinary General Meeting of Shareholders, which will take place on the 08.12.2025, time 12:00, or on the 09.12.2025, time 12:00 - date of the of the second meeting (if the first could not take place) to exercise the voting rights attached to the shares owned by us at this company for the issues included in the agenda of the meeting as follows :

- 1. Appointment of the mandate of some temporary administrators starting with 18.12.2025, following the expiry of the mandates of the current interim administrators**

The vote PRO / AGAINST or ABSTENTION are in concordance with the secret voting ballot

- 2. Establishing the duration of the mandates of the appointed interim members of the Board of Directors until, but no later than the date of the appointment of the administrators in conditions of OUG no. 109/2011 on Corporate Governance of Public Enterprises, as subsequently amended and supplemented, if this is to be completed within this period, or until the date of their revocation.**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

- 3. Establishing the gross fixed monthly remuneration due to the appointed interim administrators at the level of lei**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

- 4. Choosing Mrs / Mras Chairman of the Board**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

- 5. The empowering of the representative of the Ministry of Economy, Digitalization, Entrepreneurship and Tourism, Mr./Mrs., to sign the mandate contracts with the interim administrators of IAR SA.**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

- 6. Approval of the date of 15.01.2026 as the date of registration, respectively of identification of the shareholders affected by the decisions of the ordinary general meeting of shareholders dated 08.12.2025 and the date of 14.01.2026 as ex-dates, in accordance with the provisions of Law no. 24/2017**

☐ **PRO** or ☐ **AGAINST** or ☐ **ABSTENTION**

Name of the shareholder as a legal entity

Name and surname of the legal representative

Signature and stamp

Date